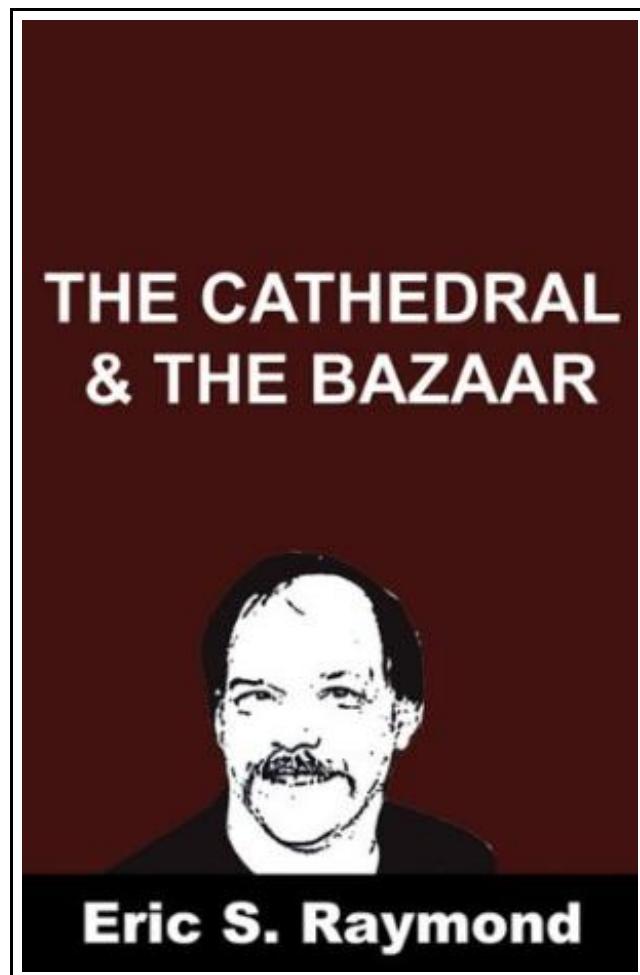


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www.snowballpublishing.com. Paperback. Book Condition: New. This item is printed on demand. Paperback. 80 pages. This is how we did it. --Linus Torvalds, creator of the Linux kernel It all started with a series of odd statistics. The leading challenger to Microsoft's stranglehold on the computer industry is an operating system called Linux, the product of thousands of volunteer programmers who collaborate over the Internet. The software behind a majority of all the world's web sites doesn't come from a big company either, but from a loosely coordinated group of volunteer programmers called the Apache Group. The Internet itself, and much of its core software, was developed through a process of networked collaboration. The key to these stunning successes is a movement that has come to be called open source, because it depends on the ability of programmers to freely share their program source code so that others can improve it. In 1997, Eric S. Raymond outlined the core principles of this movement in a manifesto called *The Cathedral and the Bazaar*, which was published and freely redistributed over the Internet. Mr. Raymond's thinking electrified the computer industry. He argues that the development of the Linux operating system by a loose confederation of thousands of programmers--without central project management or control--turns on its head everything we thought we knew about software project management. Internet-enabled collaboration and free information sharing, not monopolistic control, is the key to innovation and product quality. This idea was interesting to more than programmers and software project leaders. It suggested a whole new way of doing business, and the possibility of unprecedented shifts in the power structures of the computer industry. The rush to capitalize on the idea of open source started with Netscape's decision to release its flagship Netscape Navigator product under open source licensing terms in...

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